



**NORTHERN**  
GRAPHITE

**INNOVATION UNLEASHED**

ADVANCING MINING • POWERING BATTERIES • REDEFINING CARBON

TSXV: NGC | OTC: NGPHF | FRA & XSTU: 0NG



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This presentation may contain forward-looking information and forward-looking statements (collectively, “forward-looking statements”) which relate to future events or future performance and reflect management’s expectations and assumptions regarding Northern Graphite Corporation’s (the “Company” or “NGC”) growth, results, performance and business prospects and opportunities. Such forward-looking statements may include, but are not limited to, statements with respect to: the expansion potential of the Lac des Iles mine, the reactivation and expansion potential of the Okanjande mine, the development of the Bissett Creek project and the Company’s plans to develop a Battery Anode Material facility; the timelines and costs related to the various plans described in this presentation and their expected results; targets, estimates and assumptions in respect of production and prices; amount and type of future capital expenditures and capital resources; mineral reserves and mineral resources; anticipated grades; recovery rates; future financial or operating performance; costs and timing of the development of new deposits; production decisions; timing of the receipt of governmental approvals and/or acceptances; costs and timing of construction of mines and facilities; operating expenditures; and costs and timing of future exploration and environmental and reclamation expenses.

Often, but not always, forward-looking statements can be identified by the use of words such as “plans”, “expects”, “is expected”, “budget”, “scheduled”, “estimates”, “forecasts”, “intends”, “anticipates”, or “believes” or variations (including negative variations) of such words and phrases, or state that certain actions, events or results “may”, “could”, “would”, “might” or “will” be taken, occur or be achieved.

Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Company and/or its subsidiaries and/or its affiliated companies to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. There can be no assurance that future required regulatory approvals will be obtained or that anticipated transactions or proposed work and construction programmes will be completed satisfactorily.

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**Unless indicated otherwise, all dollar figures are in US dollars.**

**Gregory Bowes, P.Geo., a director of the Company, is the Qualified Person responsible for the technical content in this presentation.**

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# CAUTIONARY NOTE TO UNITED STATES INVESTORS REGARDING MINERAL RESOURCES

Disclosure regarding mineral resource and mineral reserve estimates included in this presentation were prepared in accordance with National instrument 43-101 - *Standards of Disclosure for Mineral Projects* (“NI 43-101”). This presentation uses the terms “mineral resources”, “measured resources”, “indicated resources” and “inferred resources”, as each of these terms is defined in accordance with the CIM Definition Standards on Mineral Resources and Reserves adopted by the Canadian Institute of Mining, Metallurgy and Petroleum Council (the “CIM Definition Standards”), as required by NI 43-101. Unless otherwise indicated, all resource estimates contained in this presentation have been prepared in accordance with the CIM Definition Standards, as required by NI 43-101.

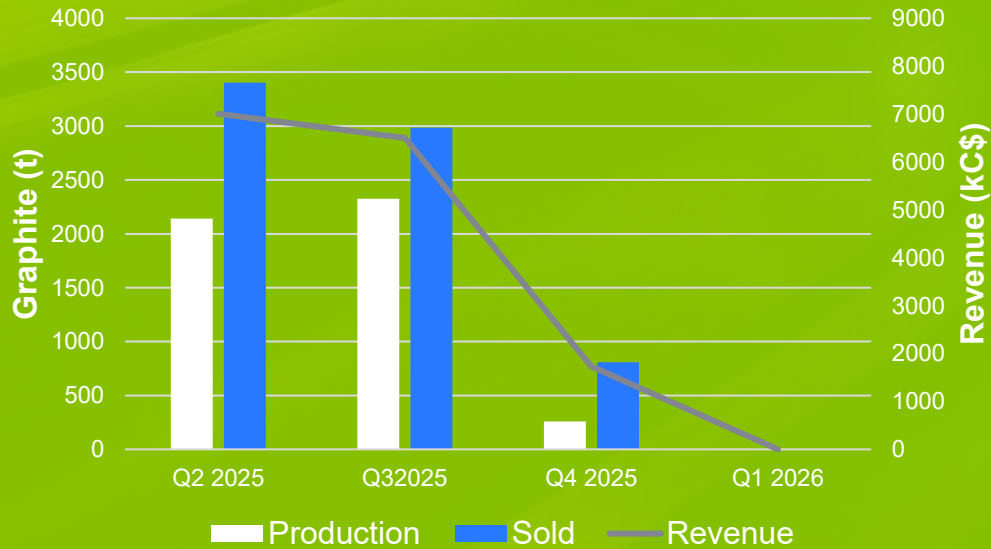
NI 43-101 is a rule developed by the Canadian Securities Administrators that establishes standards for all public disclosure an issuer makes of scientific and technical information concerning mineral projects. NI 43-101 differs significantly from the disclosure requirements of the U.S. Securities and Exchange Commission (the “SEC”) generally applicable to U.S. companies. For example, the definitions of the terms “mineral resources”, “measured resources”, “indicated resources” and “inferred resources” defined in NI 43-101 and the CIM Definition Standards differ from the definitions in the disclosure requirements promulgated by the SEC. Accordingly, information contained in this presentation will not be comparable to similar information made public by U.S. companies reporting pursuant to SEC disclosure requirements.

United States investors are cautioned not to assume that all or any part of measured or indicated resources will ever be converted into reserves. Inferred resources are in addition to measured and indicated resources. Further, inferred resources have a great amount of uncertainty as to their existence and as to whether they can be mined-economically. It cannot be assumed that all or any part of any inferred resources will ever be upgraded to a higher category.



# NORTHERN GRAPHITE

## A MADE IN CANADA CRITICAL MINERALS SOLUTION



### North America's Only Natural Graphite Producer



Seeking to be a fully integrated **Mine-to-Battery** producer of graphite Battery Anode Material (BAM)



### PRODUCING NOW, MITIGATING RISK

Delivering immediate production, managing long-term operational risks.



### REVENUE NOW, ENDURING GROWTH

Generating revenue while building for sustained growth.



### SEAMLESS MINE-TO-MARKET JOURNEY

Streamlined process from Mine-to-Market.



### AHEAD OF THE CURVE

Staying ahead with innovation and planning.



# FROM MINE TO BATTERY ANODE MATERIALS

## A FULLY-INTEGRATED GLOBAL PLAYER




 Mine  
Lac-des-Iles, Canada




 Mine Project  
Bissett Creek, Canada



 BAM Plant Project  
Baie-Comeau, Canada




 Technology Center  
Frankfurt, Germany



 BAM Plant Project  
TBD, France



 BAM Plant Project  
Yanbu, Saudi Arabia



 Mine (Maintenance)  
Okanjande, Namibia



# WHY PARTNER WITH US?

## FIRST MOVER ADVANTAGE IN MEETING THE WEST'S GROWING GRAPHITE NEEDS



### CRITICAL RAW MATERIAL SUPPLY

- North America's only graphite producer
- Proven battery-grade graphite from all our mines and projects
- Secure and scalable supply across multiple mining projects
- Positioned to power the energy transition and supply sovereignty



### MINE-TO-MARKET

- Secure, diversified natural graphite sourcing from Namibia and Canada
- Controlling the full value chain - from mine to material
- State-of-art technology, with a proven process and a clear roadmap to production



### TRUSTED PARTNERSHIP

- Decades of world class experience in mining and battery material solutions
- Deep customer base and strong relationships with top-tier battery and EV players
- ESG-driven, investor-ready, and built for long-term value



# GLOBAL ELECTRIFICATION

## DRIVING THE ENERGY TRANSITION



By 2030\*, renewable energy power is expected to increase by **5,500 GW**



An additional **1,500 GW** of storage power is expected to be implemented by 2030\*



Annual xEV sales are expected to rise to **41M units** by 2030\*



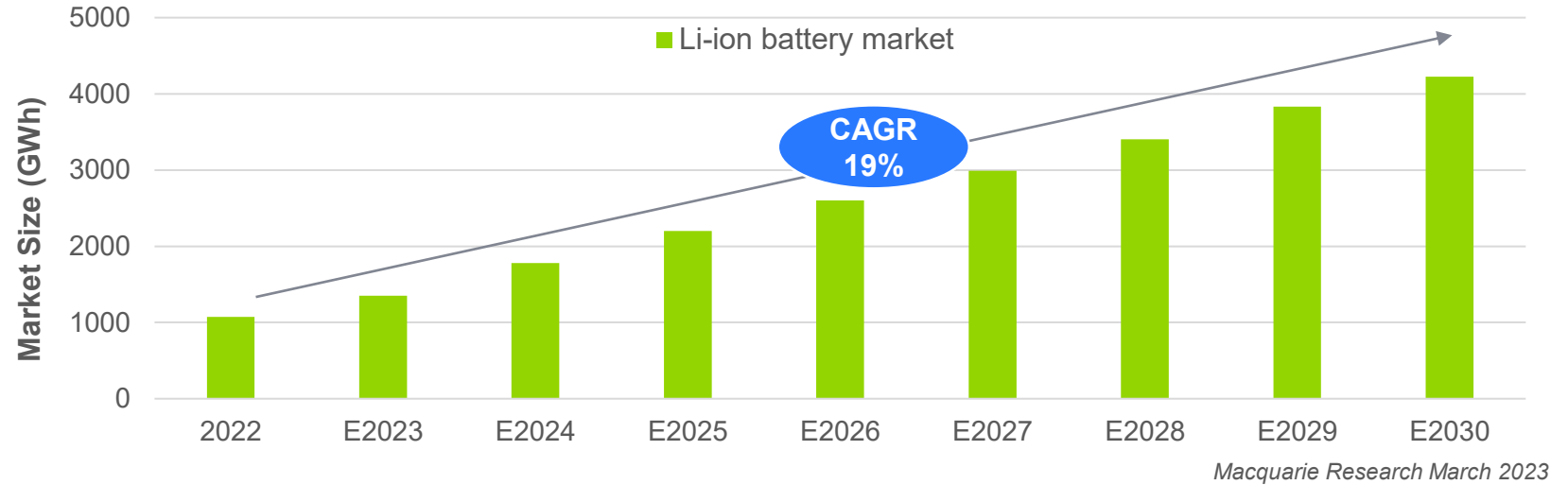


# E-MOBILITY

## DRIVING BATTERY MARKET GROWTH



**Graphite** is the largest mineral component in LIBs, with up to **58 kg** per **65 kWh** EV battery system



Break down of battery minerals



NMC811  
Graphite

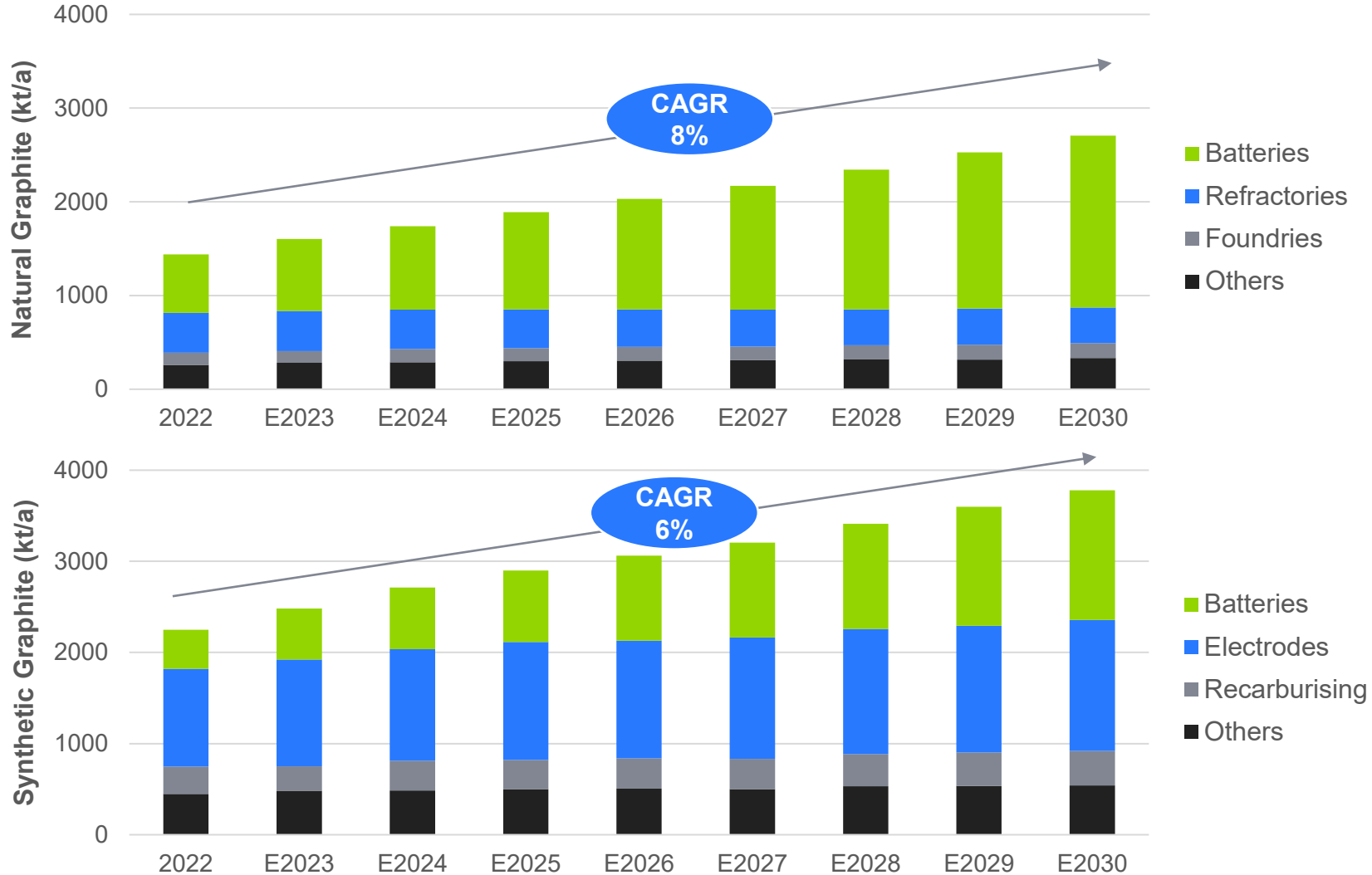
	Mineral	Mass per kWh (kg)	Mass per car (kg)
Cathode	Nickel (Ni)	0.65	42
	Manganese (Mn)	0.08	5
	Cobalt (Co)	0.08	5
	Lithium (Li)	0.10	6
	Carbon additives (C)	0.03	2
Anode	Aluminum (Al)	0.36	24
	<b>Graphite (C)</b>	<b>0.90</b>	<b>58</b>
	Carbon additives (C)	0.01	1
	Copper (Cu)	0.70	46

Resource break-down example of 65 kWh EV assuming NMC811 chemistry

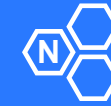


# GLOBAL GRAPHITE MARKET

EXPECTED TO REACH MORE THAN 6M TONS PER YEAR



Macquarie Research March 2023



## Natural Graphite Market

Natural graphite demand is set to double by 2030, fueled by battery growth and industrial uses.



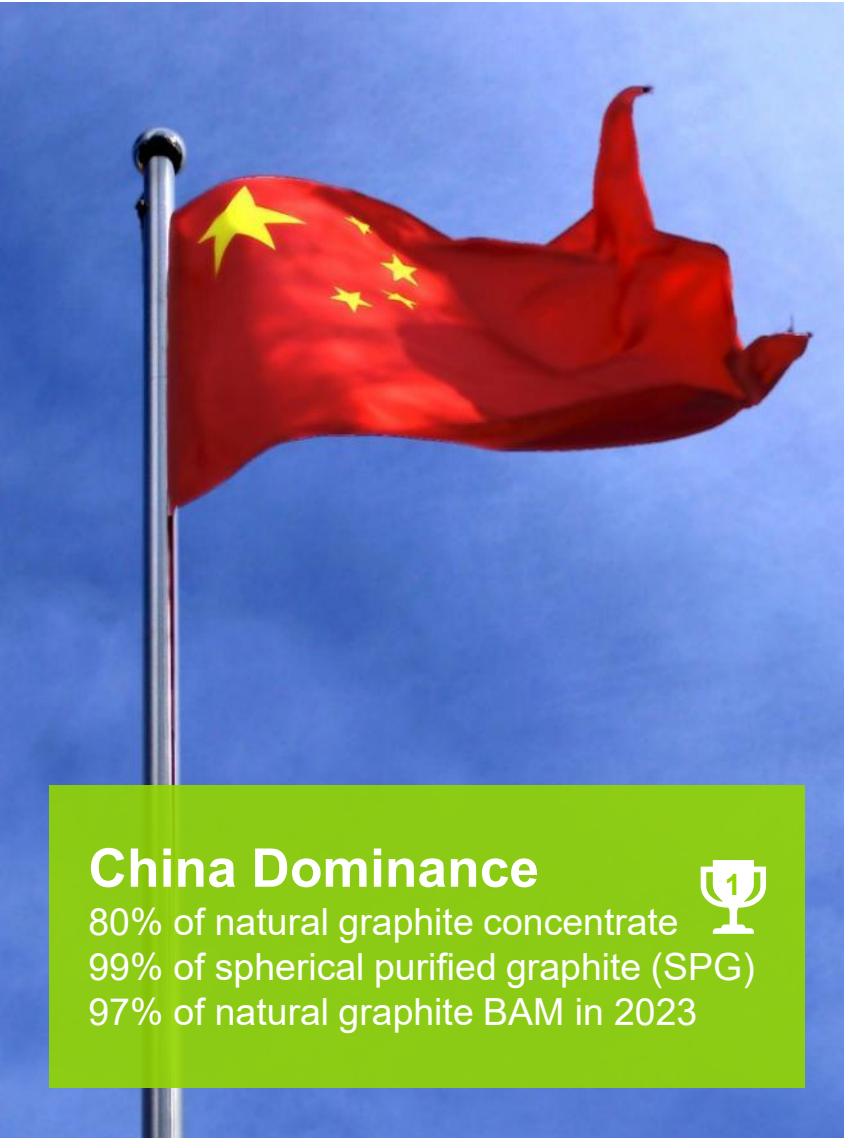
## Synthetic Graphite Market

Synthetic graphite demand growth will slow as more natural graphite is used in battery chemistries.



# GLOBAL GEOPOLITICS: SITUATION CRITICAL

## DIVERSIFICATION KEY TO SUPPLY CHAIN RESILIENCE

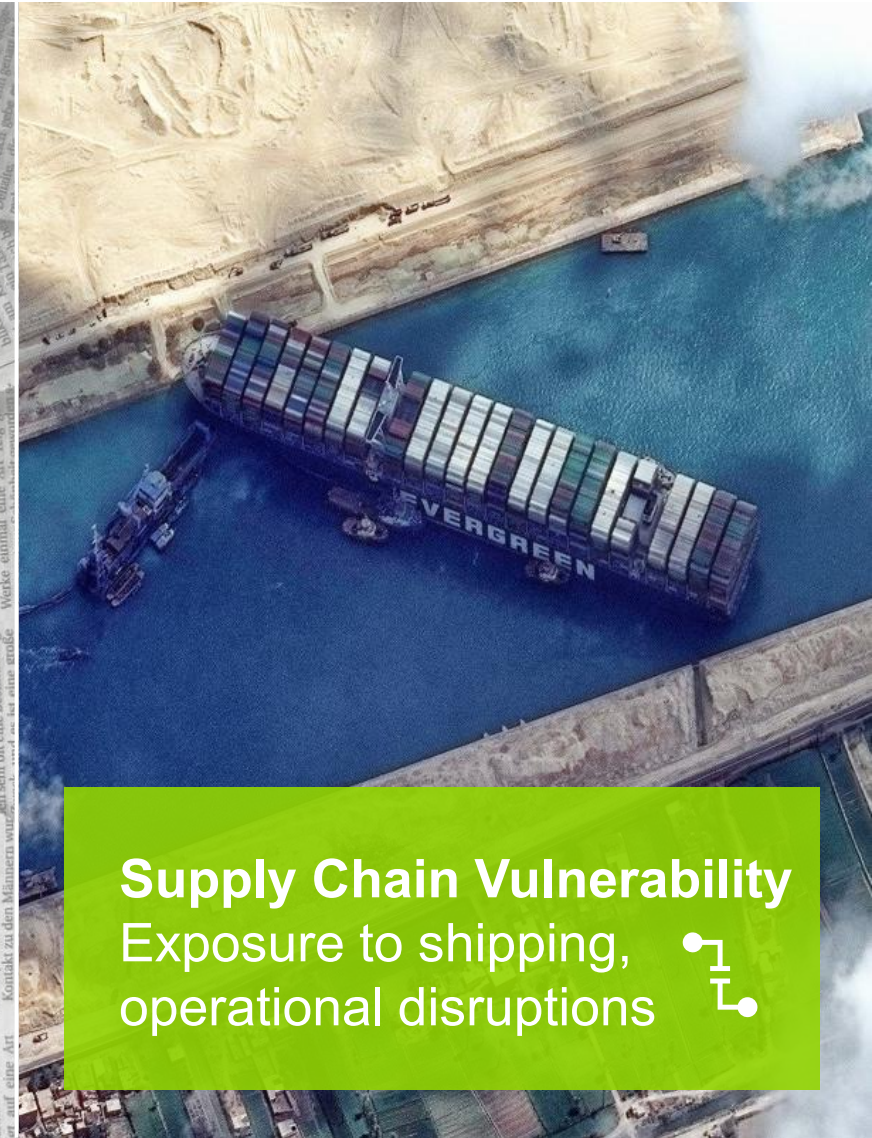



**Trade Barriers**  
Significant risks to global graphite supply



**Global alarm as China's critical mineral export curbs take hold**  
By Jarrett Renshaw, Ernest Scheyder and Jeff Mason  
June 4, 2025 5:21 AM GMT+2 · Updated a day ago  
**REUTERS**

**The Graphite Supply War: How Global Shortages Threaten Industries**  
BY JOHN ZADEH ON APRIL 1, 2025  
**DiscoveryAlert**



**China Dominance** 

- 80% of natural graphite concentrate
- 99% of spherical purified graphite (SPG)
- 97% of natural graphite BAM in 2023

**Supply Chain Vulnerability**

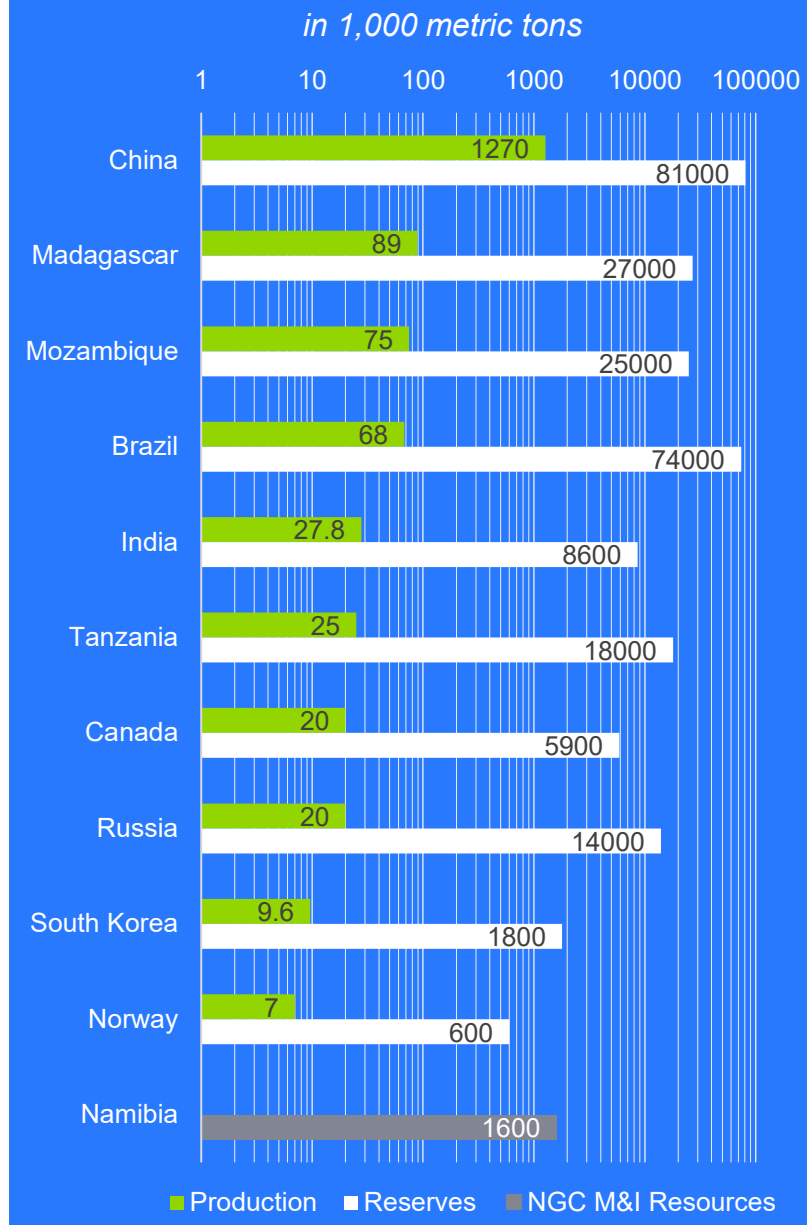
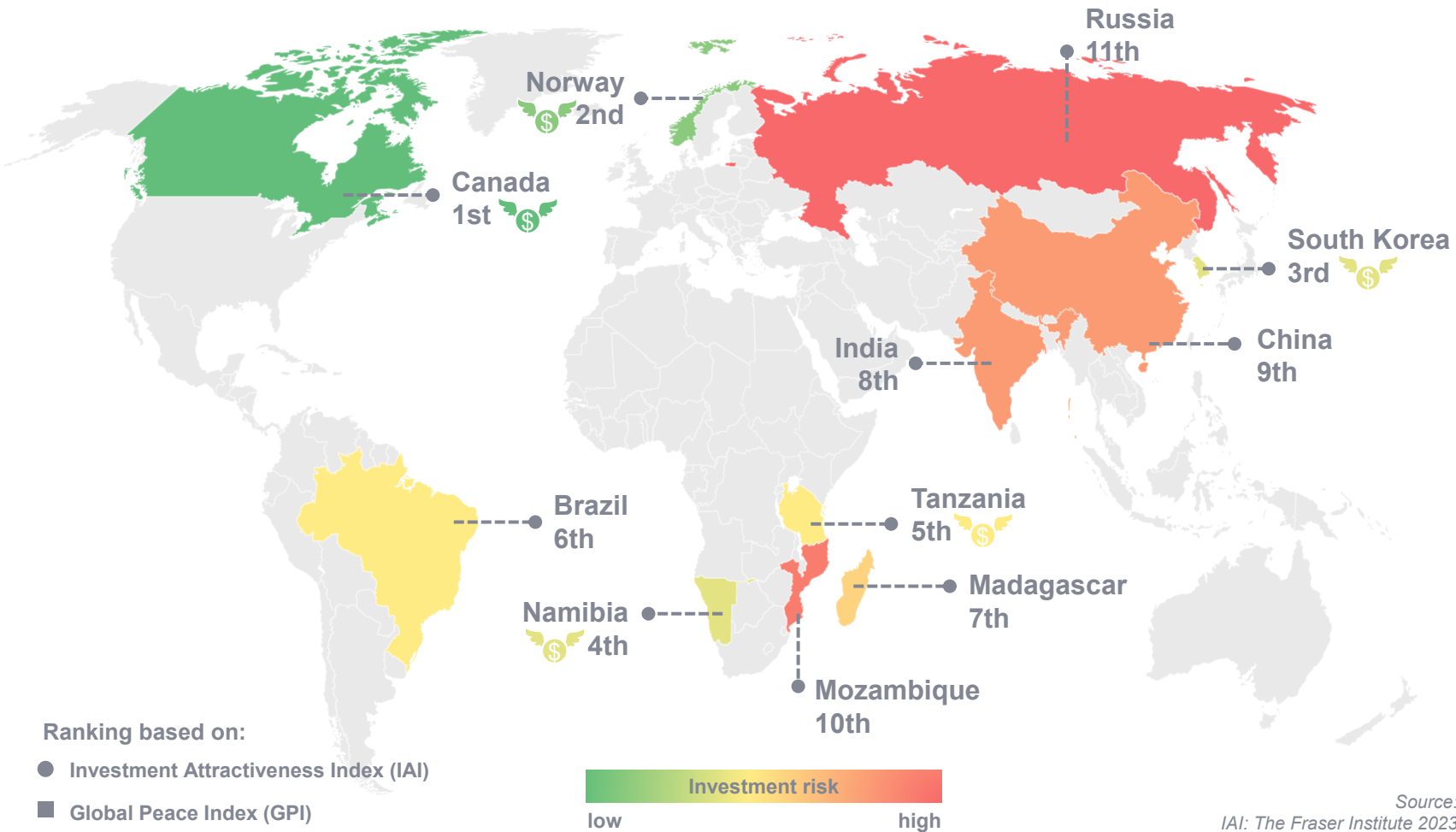
Exposure to shipping, operational disruptions





# GLOBAL GRAPHITE MARKET

## INVESTMENT FAVORS STABLE JURISDICTIONS



Source:  
 IAI: The Fraser Institute 2023  
 GPI: Institute for Economics and Peace (IEP) 2024  
 EFI: Heritage 2025  
 Statista February 2025  
 U.S. Geological Survey, 2025



# STABLE INDUSTRIAL BASE & UPSIDE LEVERAGE

A MADE IN CANADA CRITICAL MINERALS SOLUTION

**UPSIDE LEVERAGE:**  
Massive Growth In The EV Battery Space

**STABLE INDUSTRIAL BASE:**  
20% US Market Share  
+30 years serving over 100 Industrial Clients



# INNOVATION UNLEASHED ADVANCING MINING

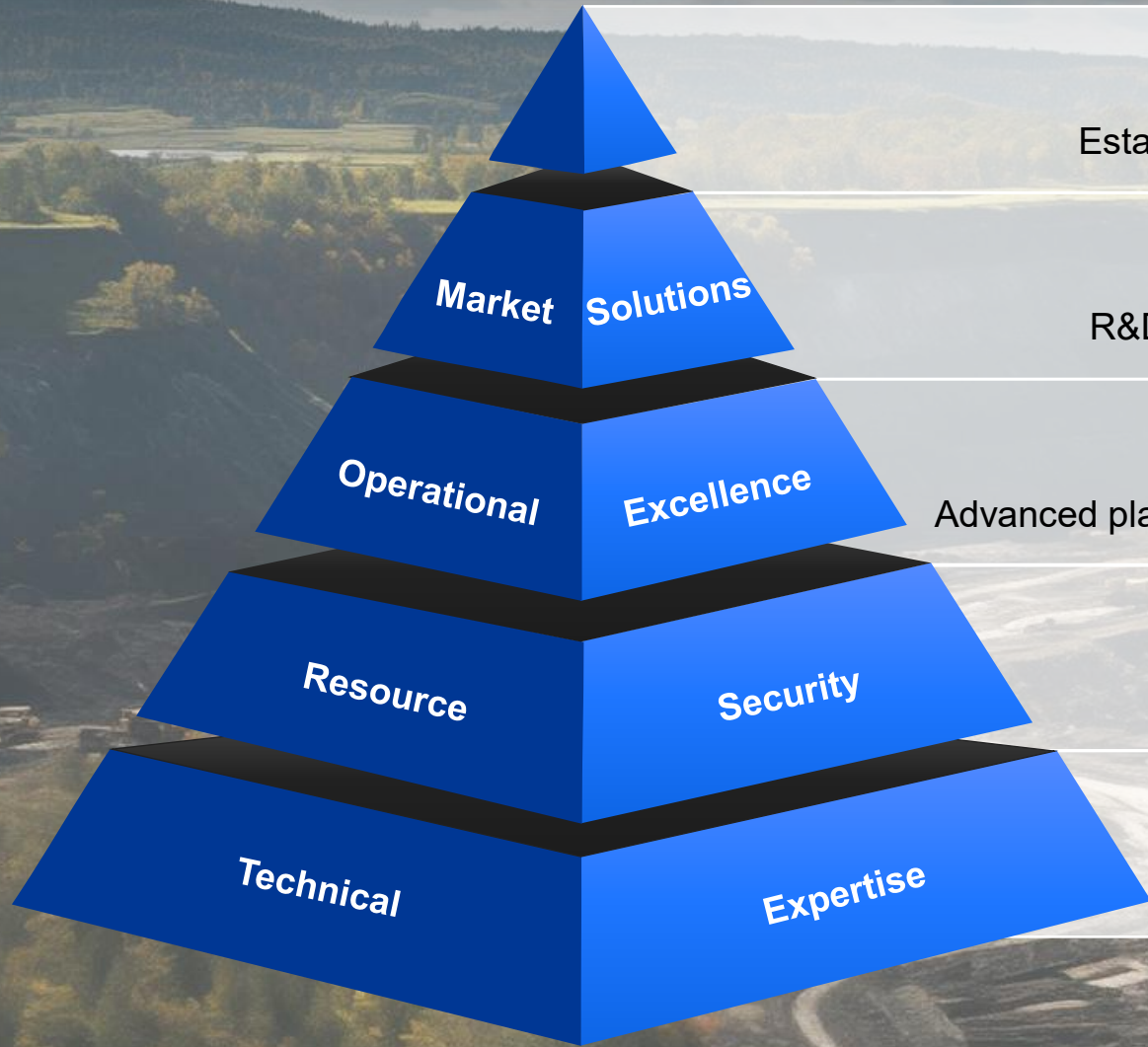


As the only producing natural graphite company in North America, Northern is focused on becoming one of the first vertically integrated, mine-to-battery materials companies supplying electric vehicle markets in North America and Europe with high-performance carbons for tomorrow's batteries.



# OUR STRATEGY

## BUILDING A VERTICALLY INTEGRATED MINING COMPANY



### Path to Off-Take & Market Entry:

Establishing off-take agreements (typically 6-12 months)



### BAM Product Development:

R&D and commercialization (typically a 1-year process)



### BAM Processing & Execution:

Advanced planning for processing (typically 2 years to execution)



### Active Mine & Advanced Permitting:

Fully permitted mines/projects (typically 5-10 years)



### Mining & Carbon Expertise:

Veteran Industry professionals





# OUR COMMITMENT

REDEFINING GRAPHITE WITH UNIQUE & AMBITIOUS ESG GOALS



**INCLUSION, EQUITY & DIVERSITY**  
Empowering diversity – an inclusive workplace for all



**PARTNERING LOCALLY**  
Stronger together - building local partnerships with First Nations focus



**HEALTH & SAFETY**  
Safety first – everywhere, always, for everyone



**SUSTAINABLE MINING**  
Focusing on long-term responsibility by using solar energy & hydropower



**DECARBONIZING**  
A greener future – low-emission production through renewable energy



# GROWING PRODUCTION NEAR TERM ORGANIC GROWTH



**TARGET OF 100,000 TPY NATURAL GRAPHITE AT MORE THAN 3.29 MT OF M&I RESOURCE AND POTENTIAL TO GROW**

## LAC DES ILES, CANADA 25,000 TPY



- North America's only producing graphite mine: 30+ year production history
- Modular expansion potential

## OKANJANDE, NAMIBIA 31,000 TPY IN PHASE I



- Past producing mine on care & maintenance
- Rebuilding a greener, more sustainable mine
- Modular expansion potential

## BISSETT CREEK, CANADA 44,000 TPY IN PHASE I

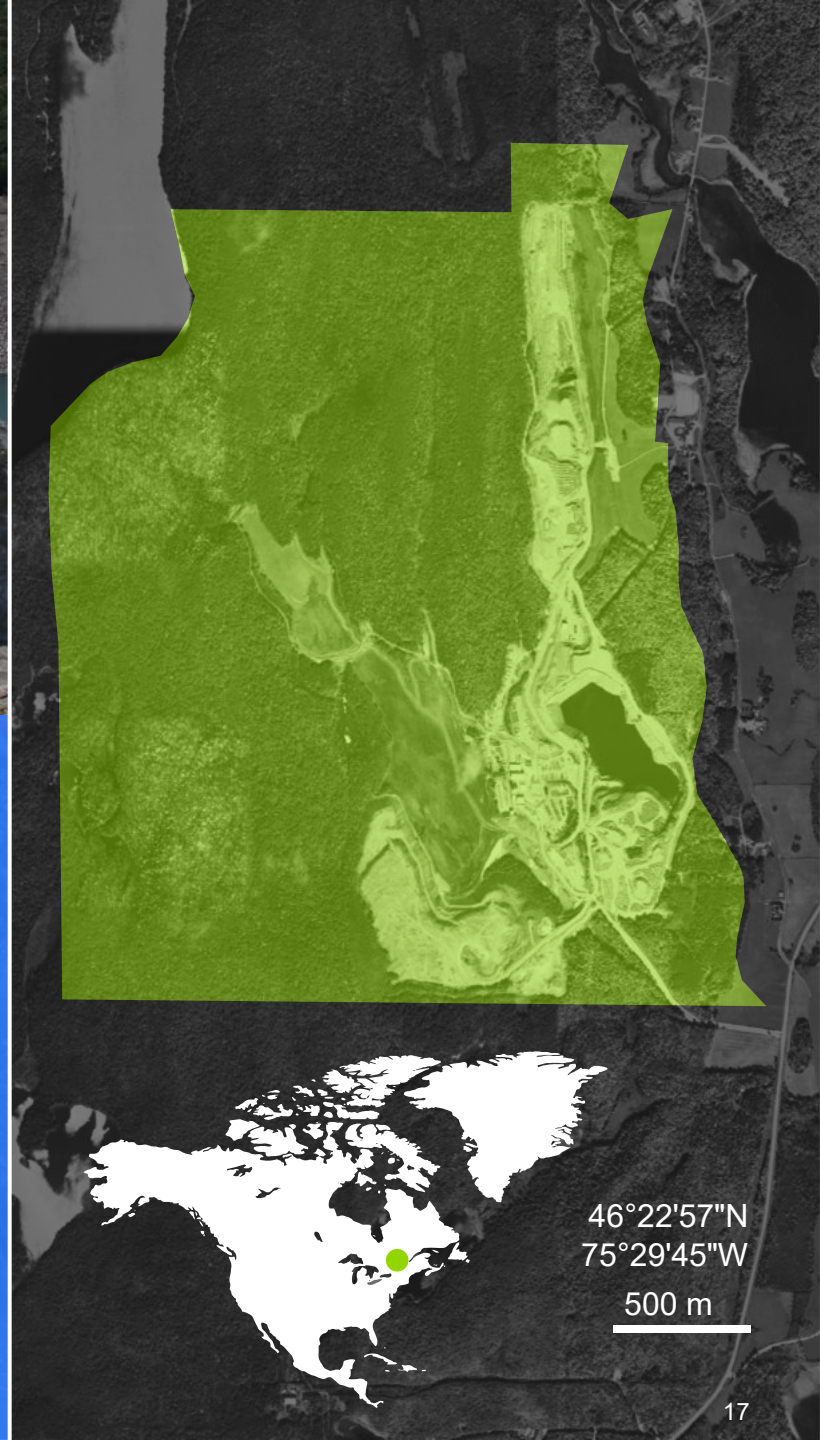


- 100%-owned, near construction ready
- Modular expansion potential

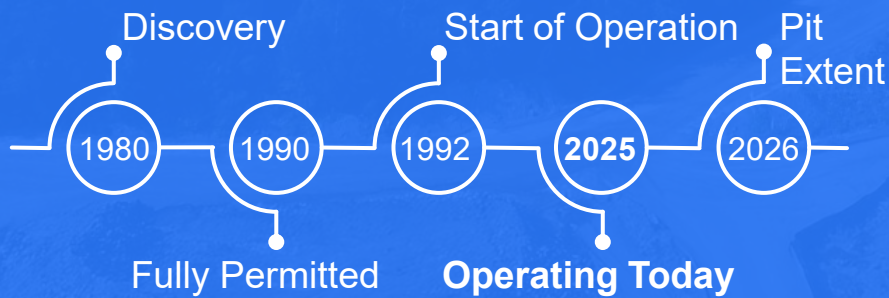


# LAC DES ILES (LDI)

## NORTH AMERICA'S ONLY PRODUCING GRAPHITE MINE



Mine History



Status

**Operating**



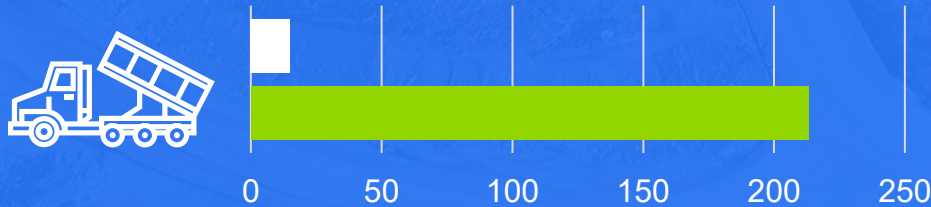
Quality



**35 years**

Proven Graphite Production

Operation



Nameplate Capacity **25 kt**

**213 kt** Measured and Indicated Resources



# LAC DES ILES (LDI)

NORTH AMERICAS ONLY PRODUCING NATURAL GRAPHITE MINE



## PRODUCING ASSET

- Currently producing 10-15,000 tpy of graphite concentrate
- Nameplate capacity of 25,000 tpy
- Expansion Potential
- Located 150 km northwest of Montreal, Quebec



## PROVEN VALUE

- Battery-grade graphite
- Established customer base
- Cash generating asset
- Updated mineral resource shows potential to extend mine life by 8 years
- 213,000 tons of M&I Resources with potential to grow<sup>(1)</sup>



## PATH FORWARD

- Pursuing C\$10M pit extension
- Low-cost, timely expansion to meet market demand by leveraging the fully permitted mine, plant and tailings facilities
- Mine life can be extended and production expanded via drilling of exploration targets and processing material from wholly-owned Mousseau deposit

(1) Mineral resources that are not mineral reserves have not demonstrated economic viability. There is no certainty that any part of a mineral resource will ever be converted into mineral reserves.

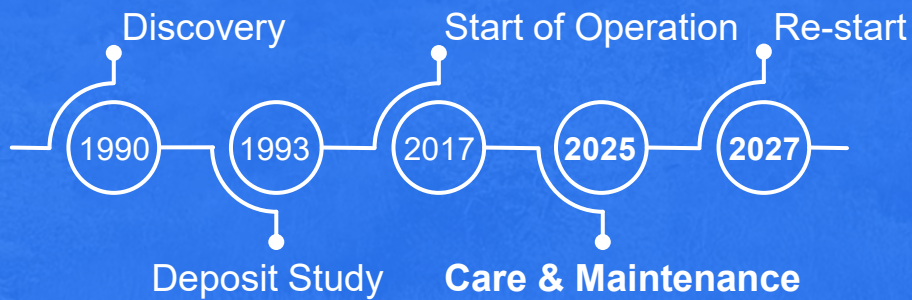


# OKANJANDE

## NEAR-TERM, LOW-COST PRODUCTION POTENTIAL




Mine History



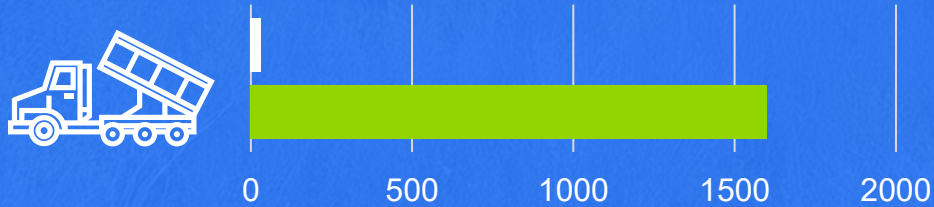
Power

Planned **20 MW** On-site Solar Power Field 

Water

 **Secured** Supply via Eastern National Water Canal

Operation



20°35'58.1"S  
16°37'23.3"E

1000 m



# OKANJANDE PROJECT

## NATURAL GRAPHITE MINING PROJECT IN NAMIBIA



### QUALITY LOCATION

- Located in Namibia, one of Africa's finest mining jurisdictions
- Close to Road and Rail
- Access to European and North American markets via Walvis Bay deep water port (288 km away)



### PROVEN VALUE

- Fully permitted, former producing mine (2017-2018)
- Water and power secured
- Battery-grade graphite
- Substantial growth potential based on large, hard rock resource
- 1.6 Mt of graphite of M&I Resources<sup>(1)</sup>



### PATH FORWARD

- One year to restart from construction decision
- Expected to resume operations at 31,000 tpy
- Capex of \$34.6M
- Opportunity to add production at a lower cost and with a shorter time to market than competing projects

(1) Mineral resources that are not mineral reserves have not demonstrated economic viability. There is no certainty that any part of a mineral resource will ever be converted into mineral reserves.



# BISSETT CREEK PROJECT

## LARGE NATURAL GRAPHITE MINING PROJECT IN ONTARIO



### QUALITY LOCATION

- Located in Ontario, 15 km from Trans-Canada highway
- Five hours by road to Port of Montreal and access to international markets
- Power, material and equipment suppliers nearby

### PROVEN VALUE

- Battery-grade graphite
- Permitting well advanced, PEA & Feasibility Studies completed
- 1.2 Mt graphite in M&I resources<sup>(1)</sup>
- Ideally suited to supply Baie-Comeau BAM plant

### PATH FORWARD

- Staged, two-phase development to sync with market demand
- Initial production of 44,000 tpy
- Capital cost of ~ \$115M<sup>(2)</sup>

(1) Mineral resources that are not mineral reserves have not demonstrated economic viability. There is no certainty that any part of a mineral resource will ever be converted into mineral reserves.

(2) Capital costs are based on an update and sensitivity analysis of the PEA and do not represent PEA base case economics. Mineral resources that are not mineral reserves do not have demonstrated economic viability. The PEA is preliminary in nature and there is no certainty that the results of the PEA will be realized. See December 12, 2018 Press Release.



# INNOVATION UNLEASHED POWERING BATTERIES



In a world where electrification will underpin energy security, we are helping to deliver sustainable energy for a cleaner tomorrow, with high-performance Battery Anode Material, the largest mineral component of Lithium-Ion batteries.

Our mines and planned BAM facilities are located in favorable mining jurisdictions, reducing supply chain risk to end-markets like Europe, North America and Asia.



# GLOBAL BAM PLANT NETWORK

BUILDING A GLOBAL PLATFORM FOR THE ENERGY TRANSITION



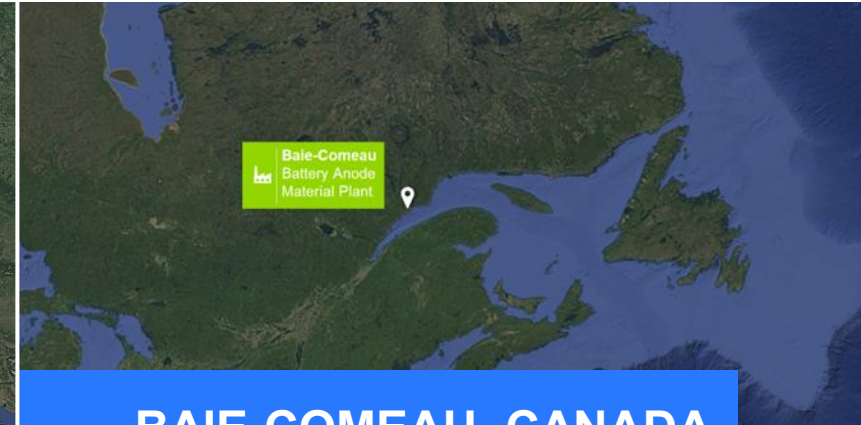
## YANBU, KSA

- Strategic location to serve Middle East and global markets, leveraging competitive cost advantages
- Fully integrated supply chain from Okanjande graphite mine in Namibia to BAM plant in Yanbu
- First Production of 25,000 tpy BAM in 2028, with expansion potential



## FRANCE

- Project designed to strengthen EU critical minerals self sufficiency
- “Strategic Project” designation under European Critical Raw Materials Act (CRMA) facilitates permitting, financing
- Sustainable process across Namibia (pre-processing), France (purification and coating), and Germany (battery testing)



## BAIE-COMEAU, CANADA

- Positioned to supply NA/Global battery markets with secure Western materials
- Supports Canada’s critical minerals strategy and trade diversification goals
- Modular design to allow for expansion in line with market growth



# INTEGRATED GLOBAL PROCESSING FOR BATTERY ANODE MATERIAL

## PROCESS OVERVIEW



MINE & PROCESSING



NAMIBIA / CANADA



NATURAL  
GRAPHITE  
FLAKES



MILLING & SHAPING



KSA / NAMIBIA / CANADA



SPHERICAL  
PURIFIED  
GRAPHITE



PURIFICATION



KSA / EUROPE / CANADA



COATING



KSA / EUROPE / CANADA



COATED  
SPHERICAL  
PURIFIED  
GRAPHITE



BATTERY TESTING



GERMANY

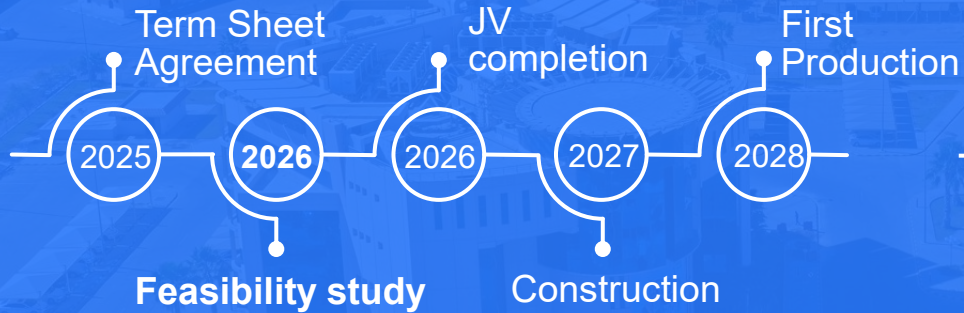


# KINGDOM OF SAUDI ARABIA BAM PROJECT

## PARTNERING IN YANBU WITH THE OBEIKAN GROUP



Plant Timeline



Market

Positioned to serve Asia, European and North America markets



Location



**Yanbu**  
Industrial City on the Red Sea

Land plot



Brown Field  
**Site** on Industrial Park

Power

**Low cost**  
Power & Utilities



Capacity

Initial **25k tpy**  
Capacity with Expansion Potential



**Yanbu**  
Battery Anode Material Plant



Google Earth  
SIO, NOAA, US Navy



# NORTHERN GRAPHITE – OBEIKAN GROUP JOINT VENTURE

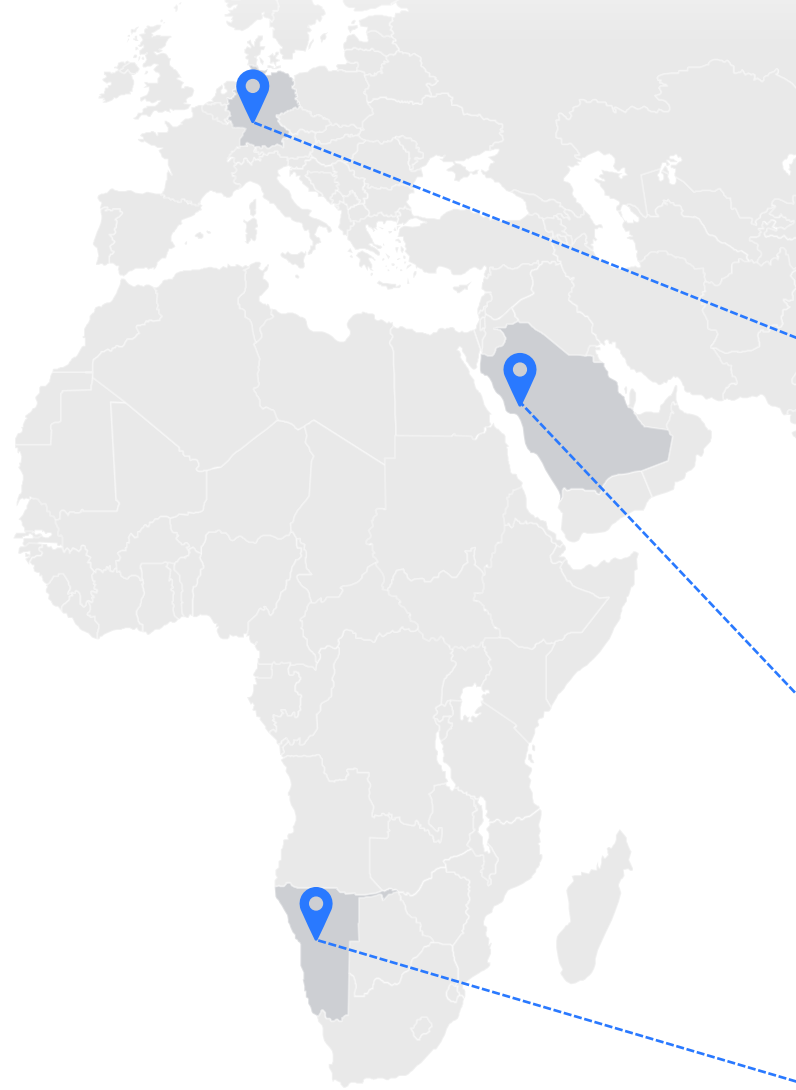
## DEVELOPING A GATEWAY TO GLOBAL BATTERY MARKETS

### PROJECT OVERVIEW

- US\$200M Joint Venture to build a Battery Anode Material (BAM) facility in Yanbu, KSA
- Initial capacity: 25,000 tonnes per year, scalable to meet global demand
- Financed by partners and KSA development agencies
- Supplied by Okanjande graphite mine (Namibia)
- Integrated technologies from global partners

### STRATEGIC PARTNERSHIP

- Establishes Northern as a fully integrated global BAM producer
- Provides scale, financing strength, and geopolitical diversification
- Aligns with global efforts to reduce dependence on China
- Accelerates Okanjande restart and expansion
- Positions Northern as a partner of choice for OEMs seeking secure supply chains




 Technology Center  
Frankfurt, Germany



 BAM Plant Project  
Yanbu, Saudi Arabia



 Mine (Maintenance)  
Okanjande, Namibia

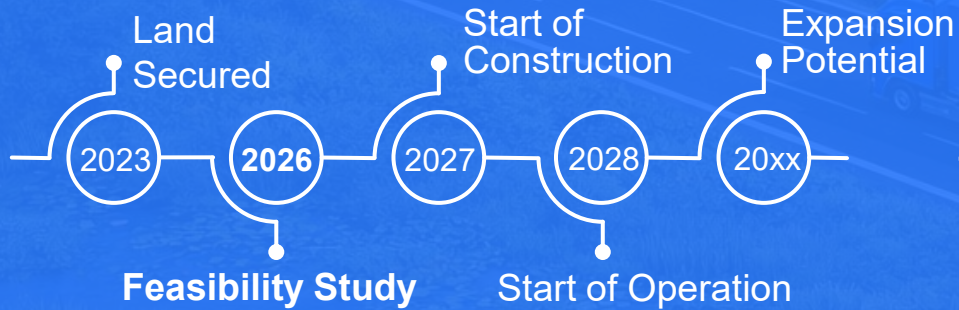


# CANADA BAM PROJECT

## PLANNED BATTERY ANODE MATERIAL PLANT IN BAIE-COMEAU



Plant Timeline



Status

**Awaiting**  
Power Allocation



Location



Deepwater **Port**  
Connecting Canada  
to the World

Land Plot



**1.2M m<sup>2</sup>**  
in the Industrial  
Port Area

Power

**5.4 GW**   
Access to Affordable,  
Green Hydro Power

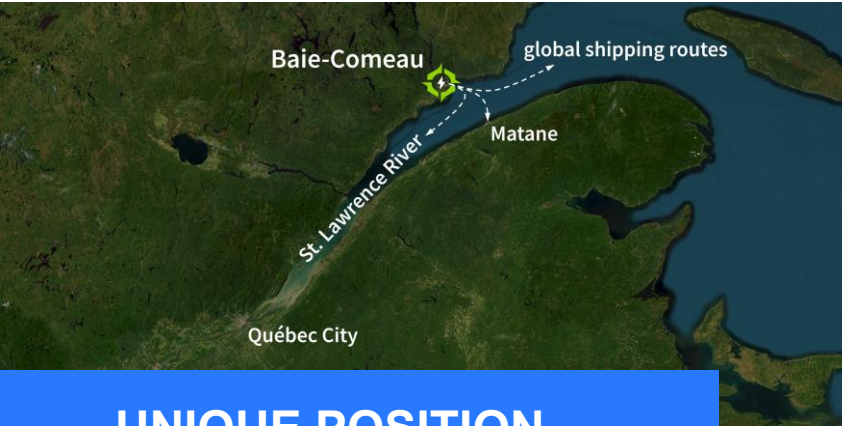
Capacity

Phase I **20k tpy**   
Capacity with Modular  
Expansion Potential



# BAIE-COMEAU

## DEVELOPING A GATEWAY TO GLOBAL BATTERY MARKETS



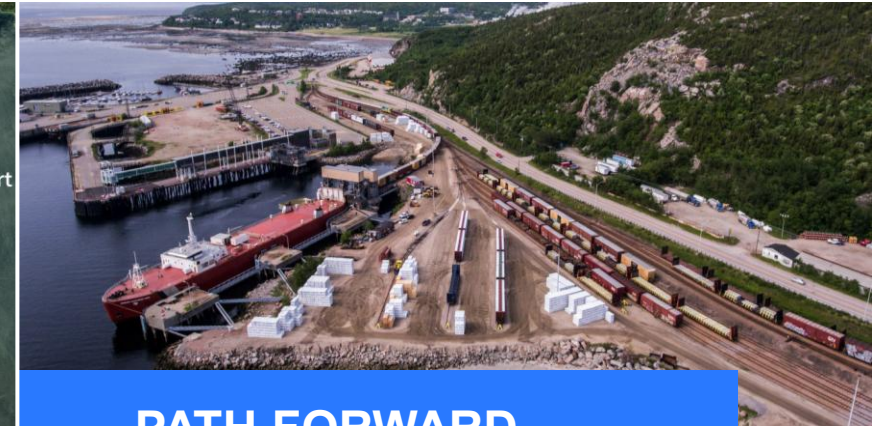
### UNIQUE POSITION

- Strategically positioned to supply premium, sustainable graphite
- Located near Quebec's graphite belt
- Existing power supply, transport links, and industrial space make Baie-Comeau ideal for large-scale projects



### PROVEN VALUE

- Access to affordable, green, hydroelectric power
- Support from town and port authorities
- Enabling Critical Minerals Gateway to regional and global markets
- Proven BAM technology from global partners



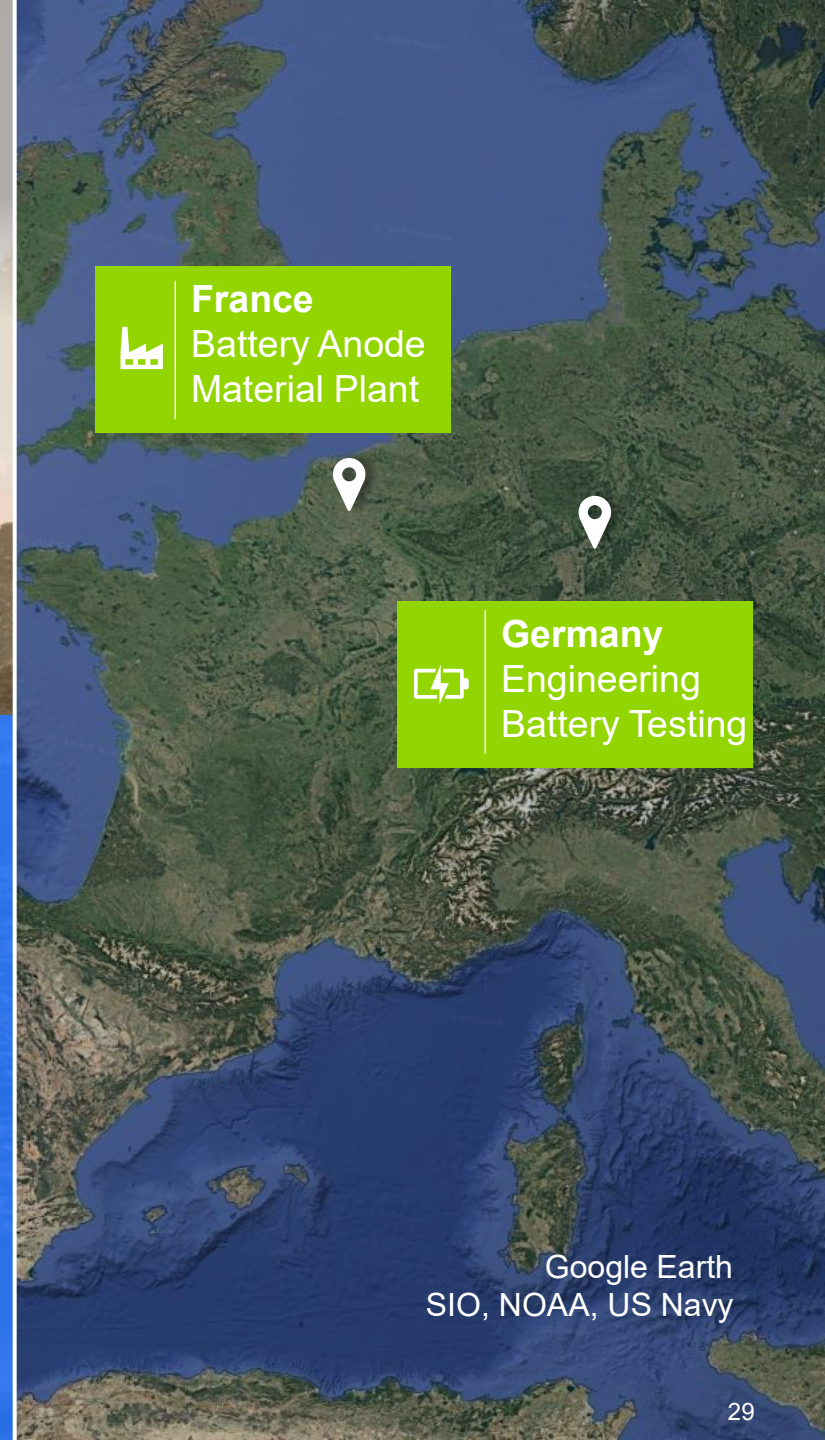
### PATH FORWARD

- Greenfield and Brownfield sites under consideration in port industrial zone
- First Production targeted for 2028
- Construction in modules to de-risk investments and tailor to market growth

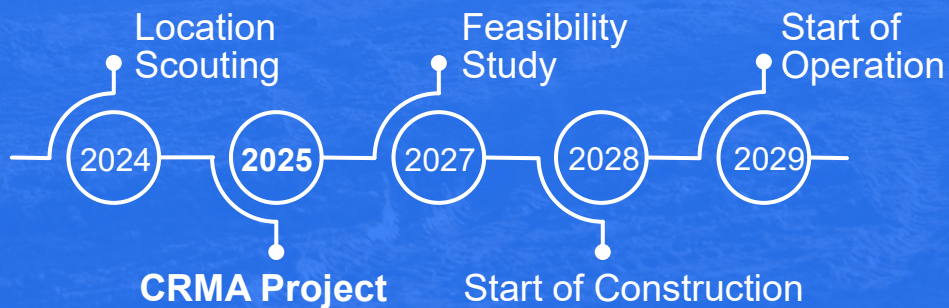


# FRANCE BAM PROJECT

## "STRATEGIC STATUS" UNDER CRITICAL RAW MATERIALS ACT



Plant Timeline



Market

Strategic Proximity to **EU** Gigafactories

Location

Inland **Port**  
Train and Heavy Road Connection Available

Land plot

Brown or Green Field **Site** on Industrial Park

Power

**Low CO<sub>2</sub>** Power Available

Capacity

Initial **20k tpy**   
Capacity with Expansion Potential

**Germany**  
Engineering Battery Testing

**France**  
Battery Anode Material Plant

Google Earth  
SIO, NOAA, US Navy



# FRANCE BAM PLANT

## DESIGNATED "STRATEGIC" CRITICAL RAW MATERIAL PROJECT



- **Strategic Project Status Facilitates:**
  - Fast-tracked permitting
  - Access to financing and off-take support
  - Enhanced visibility
- **Estimated Investment of €159M:**
  - 20,000 tpy Phase I production
  - Pre-purification, milling, shaping in Namibia
  - Purification and Coating in France
  - Development / analytics in Frankfurt laboratory





# INNOVATION UNLEASHED

## REDEFINING CARBON



We are driving innovation for the next generation of energy-efficient, long-lasting batteries. Our strategy is to become a vertically integrated mine-to-market company meeting the growing needs of the North American and European market, from flake graphite for legacy industry to natural graphite-based anode active materials.



# CORE DEVELOPMENT CAPABILITIES

## COMPREHENSIVE ANALYTICS FOR ENERGY STORAGE MATERIALS

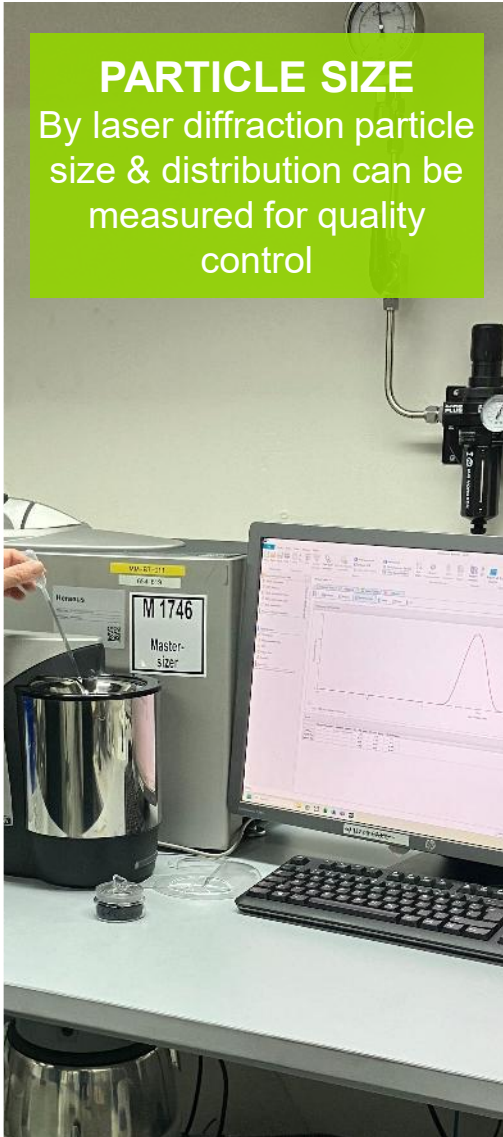


### SPECIFIC SURFACE AREA

BET analysis reveals surface and structure insights

### PARTICLE SIZE

By laser diffraction particle size & distribution can be measured for quality control



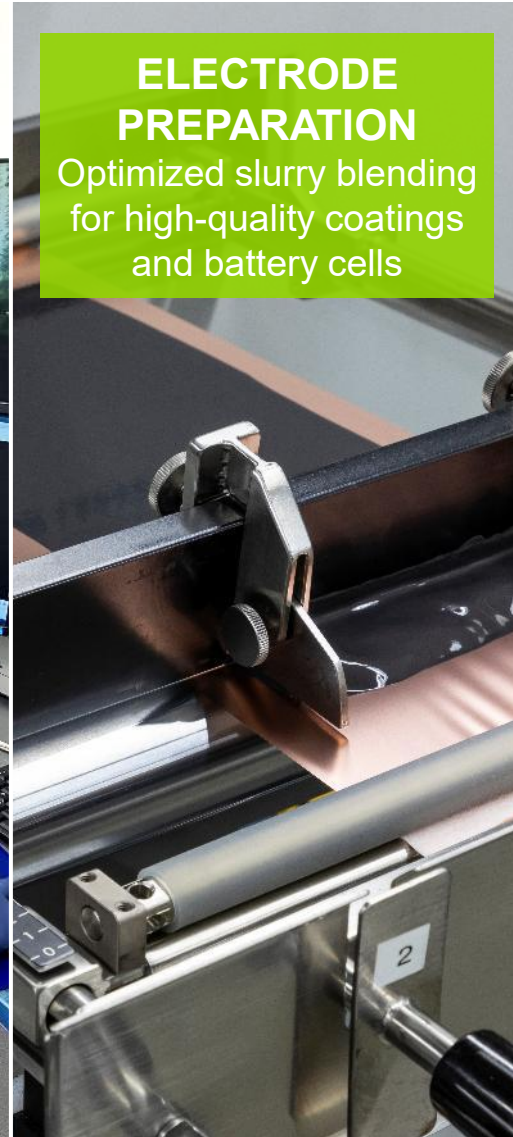
### SURFACE MORPHOLOGY

SEM imaging identifies particle size and shape



### ELECTRODE PREPARATION

Optimized slurry blending for high-quality coatings and battery cells



### ELECTRODE CHARACTERIZATION

3D imaging and peel testing to verify coating integrity





# NEXT GENERATION CARBONS DRIVEN BY OUR CARBON EXPERTISE



**NGF:**

A highly purified natural flake graphite



**SPG:**

A highly purified and spherical shaped natural graphite



**BAM:**

A highly purified, shaped and coated natural graphite Battery Anode Material

PSD



Tunable particle  
**SIZE**  
distribution

Tap Density



Optimized carbon  
**TAP**  
density

SSA



Engineered specific  
**SURFACE**  
area

Purity

High Carbon

**PURITY**



up to 99.99 %

Coating

Apply

**COATINGS**



to enhance capacity

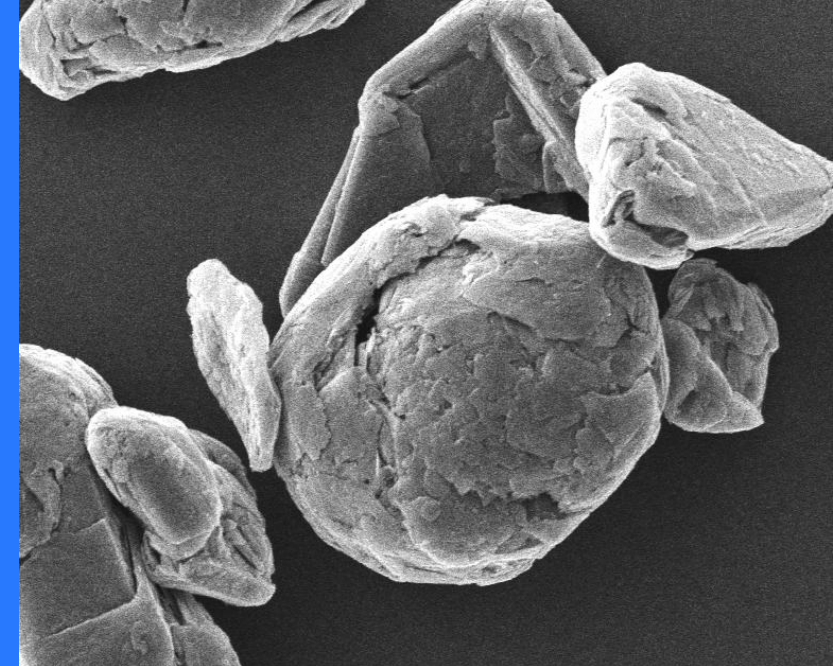
Crystallinity

Controlled

**CRYSTAL**



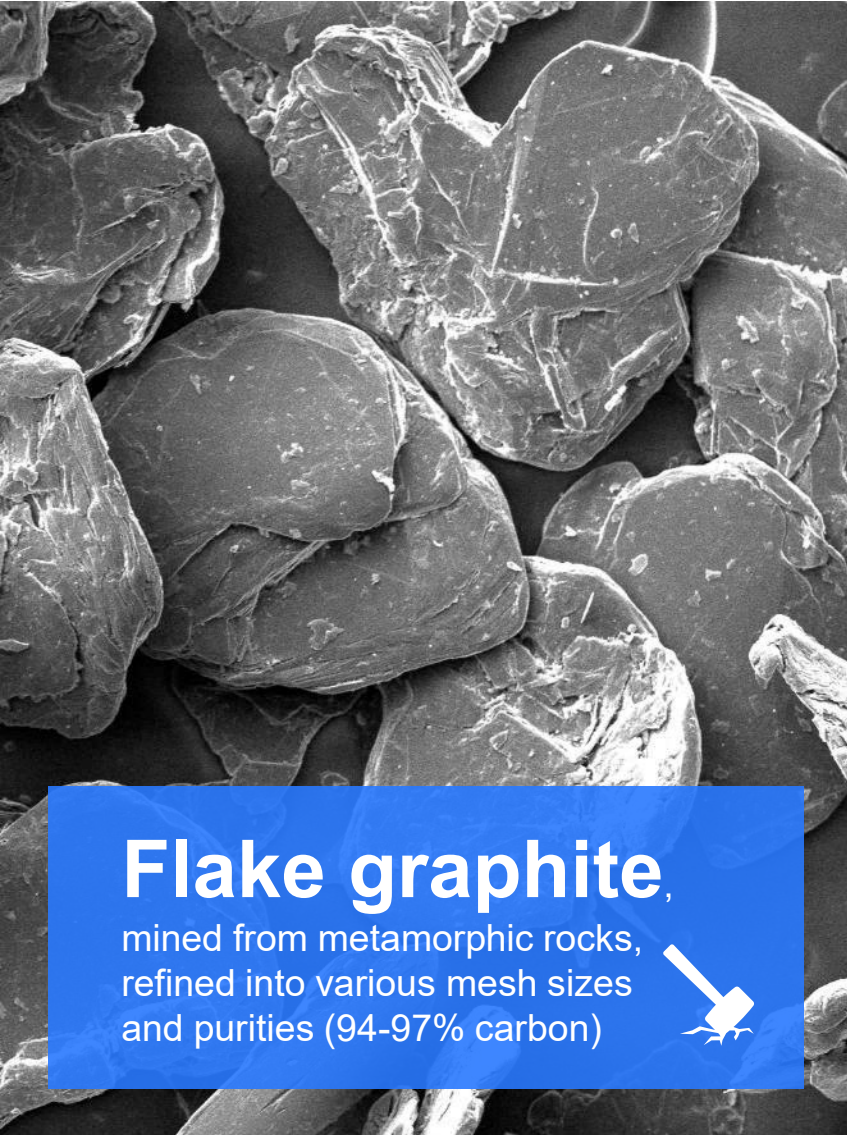
**-LINITY** of graphite





# UNLOCKING THE POTENTIAL OF NATURAL FLAKE GRAPHITE

## VERSATILE APPLICATIONS ACROSS INDUSTRIES



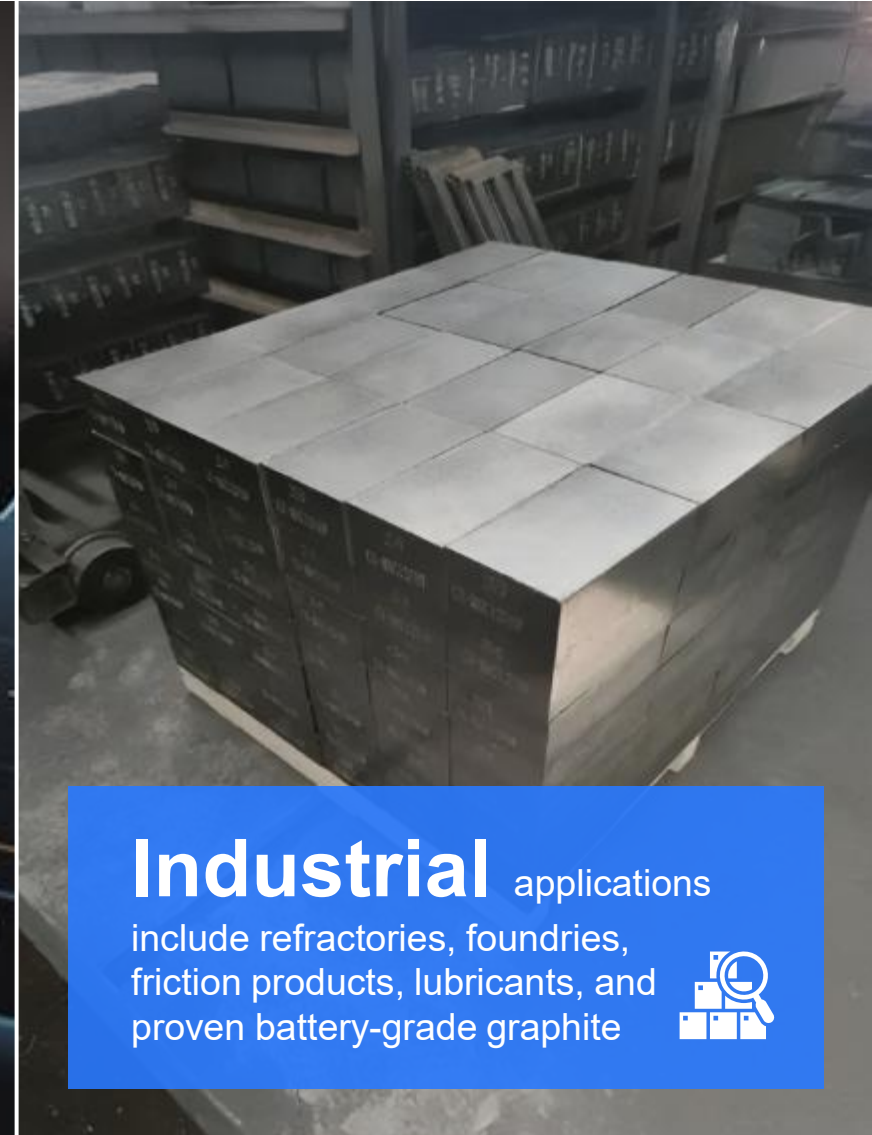
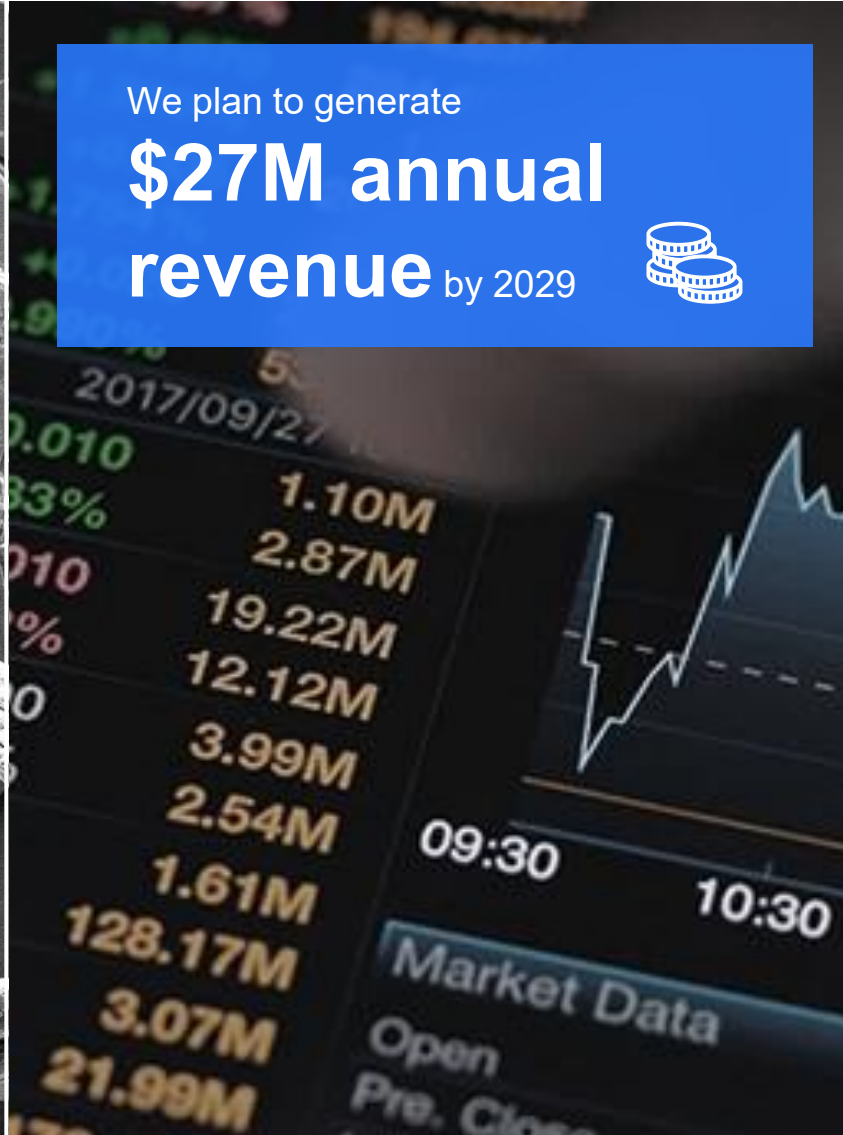
### Flake graphite,

mined from metamorphic rocks, refined into various mesh sizes and purities (94-97% carbon)



We plan to generate

**\$27M annual revenue** by 2029



### Industrial applications

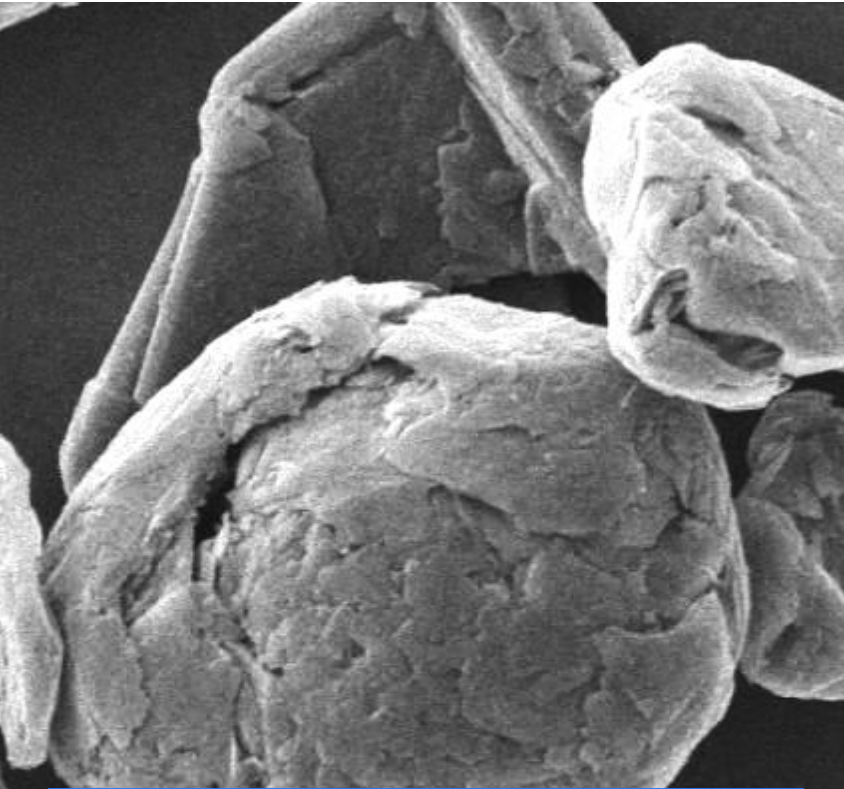
include refractories, foundries, friction products, lubricants, and proven battery-grade graphite





# SPHERICAL PURIFIED GRAPHITE FOR ENERGY STORAGE

## COST-EFFECTIVE SOLUTIONS FOR CONSUMER ELECTRONICS



### Spherical Purified Graphite

is a high-purity form of natural graphite, milled and shaped into spherical particles



We plan to generate

**\$130M annual revenue**  by 2029



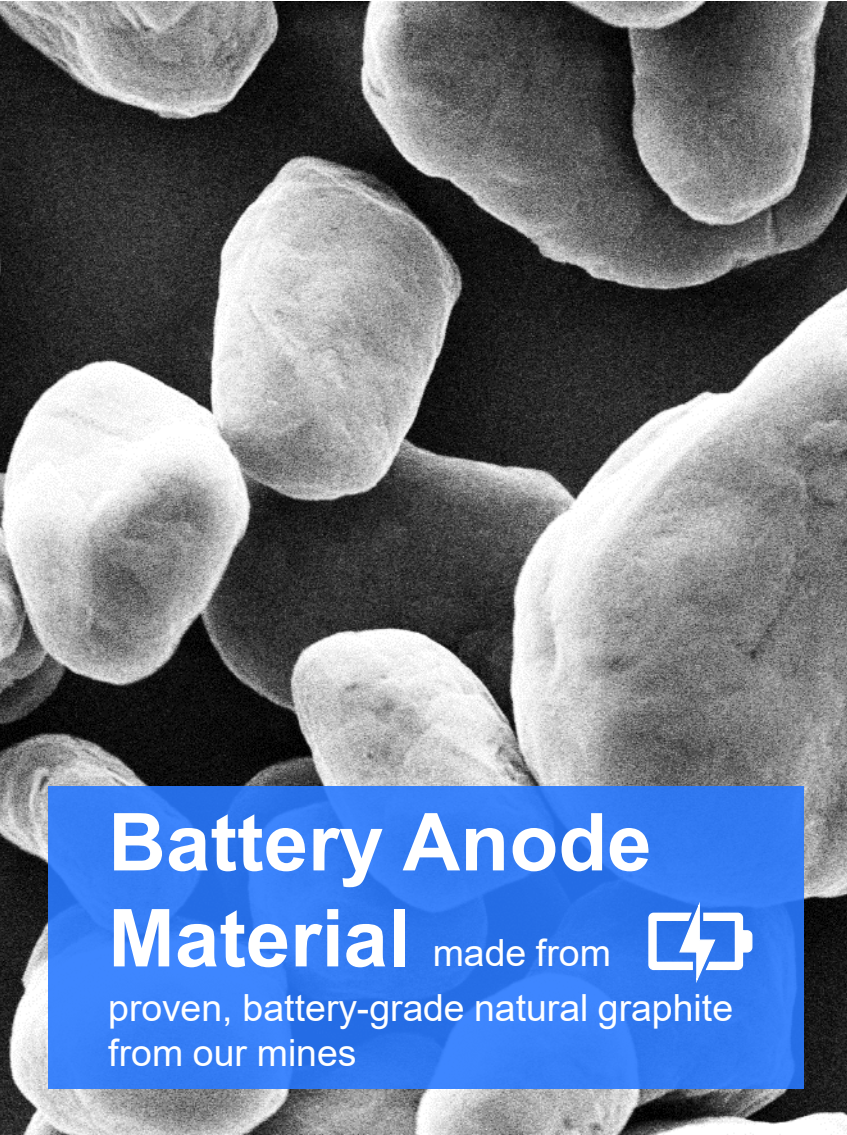
Used for cost-efficient batteries for applications like common consumer

**electronics** 



# NATURAL GRAPHITE: A KEY MATERIAL FOR BATTERY ANODES

## CRITICAL COMPONENT FOR LITHIUM-ION BATTERIES



### Battery Anode

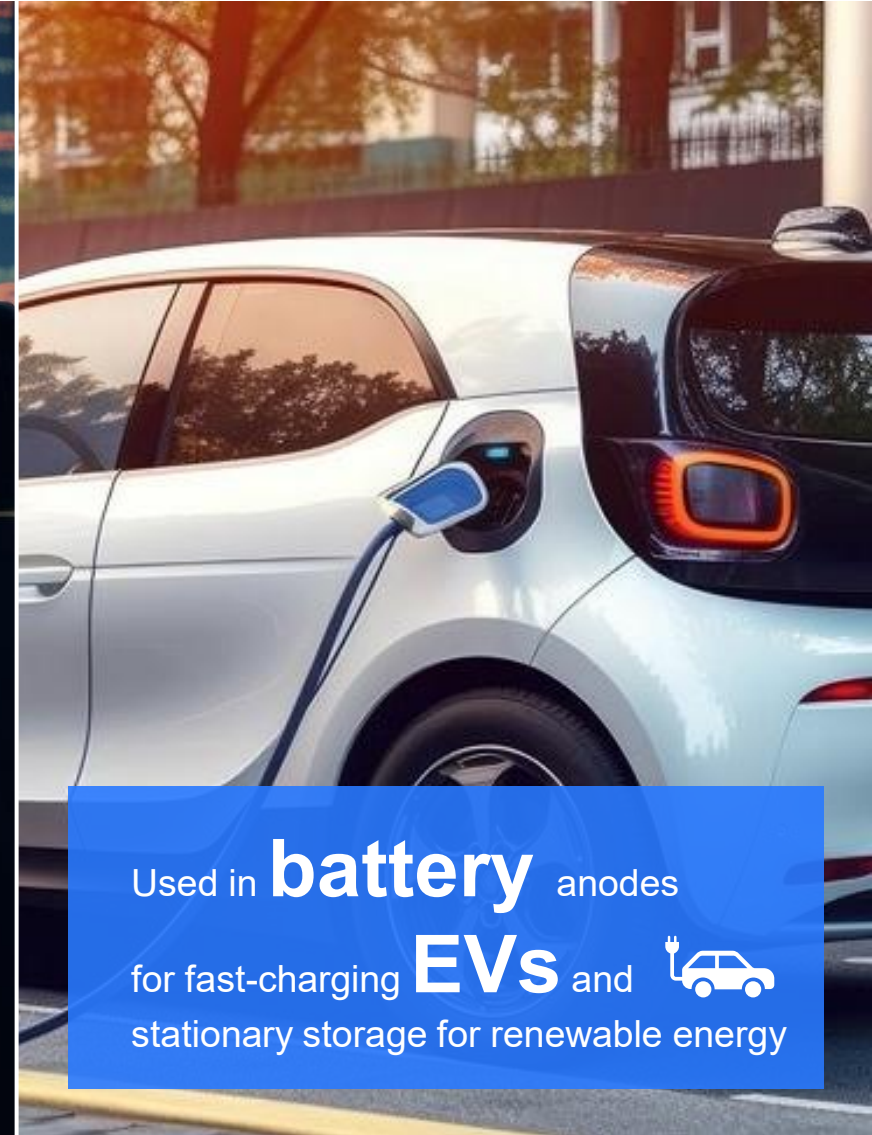
**Material** made from   
proven, battery-grade natural graphite  
from our mines



We plan to generate

**\$370M annual**

**revenue** by 2029



Used in **battery** anodes

for fast-charging **EVs** and   
stationary storage for renewable energy



# NORTHERN GRAPHITE

## OUR VALUE PROPOSITION



As North America's only natural graphite producer, we are leveraging our First Mover Advantage to help drive toward a cleaner, electric future by delivering high-quality, ethically- and sustainably-mined graphite to for industrial uses that are critical to economic growth and emerging and growing demand for battery- and storage technologies.



# WORKING TOGETHER NOW TO ENABLE A GREENER TOMMOROW OUR COMMITMENT

## CARE

Our people, Our communities,  
Our customers, Our World.

We are not doing this alone,  
we are part of the solution.

## COLLABORATE

## CREATE

The change starts now, we are not waiting but  
improving every day, for us and for our children.

We are more than just the energy transition;  
we supply products that help the world decarbonize.

## COMMIT



# EXPERIENCED LEADERSHIP

## GLOBAL GRAPHITE INDUSTRY & MINING EXPERTISE



**HUGUES JACQUEMIN**  
**CEO & Board Director**

- 30+ years of leadership in Fortune 500 and private equity firms
- Expertise in graphite mining, lithium-ion battery materials, graphene, and synthetic graphite
- A visionary driving carbon material innovations and company growth



**NIALL MOORE**  
**CFO**

- Appointed CFO on Nov. 30, 2024
- 35+ years in financial management and reporting, including Ernst & Young and mining companies
- Chartered Professional Accountant with deep industry knowledge



**MAXIMILIAN MEIER**  
**COO**

- Leads global manufacturing strategy, focusing on ramp-up and high-performance batteries
- Expert in chemical industry production holding a Master's in Chemical and Biochemical Engineering
- VP of Operations & Engineering for Northern's Battery Materials Division



**DR. MORITZ HANTEL**  
**CPO**

- Leads product strategy and tech development for Battery Anode Materials
- Holds a PhD in Electrochemistry (ETH Zurich) with strong technical and commercial focus
- Played a central role in building the Battery Materials group and securing essential technology licenses



**MICHAEL GRIMM**  
**CCO & President of NGC BM**

- 15+ years of international business experience
- Track record of leading and managing global teams in the field of market development for next generation battery chemistries
- Business-development and strategic management with clients across Europe, America and Asia



# EXPERIENCED BOARD

## GLOBAL MINING & INDUSTRY EXPERTISE



**GREG BOWES**

**Chairman**

- Founder and former CEO of Northern Graphite
- 40+ years of experience in mining, engineering, and capital markets
- Holds a B.Sc., MBA, and P.Geo. credentials.



**CAM BIRGE**

**Director**

- Founder and former CEO of Industrial Minerals Inc., which led to Northern's formation
- 20+ years of strategic advisory expertise
- Holds a B.A., B.Ed., and M.Sc.



**SAMANTHA ESLEY**

**Director**

- 30+ years in mining with P.Eng., M.A.Sc., and FCAE distinctions
- Board member at Paramount Gold Nevada and Industry Chair at CAE
- Former President of the Canadian Institute of Mining



**FRANK O'BRIEN-BERNINI**

**Director**

- 38+ years of executive leadership in sustainability and R&D
- Former Chief Sustainability Officer at Owens Corning (2007–2022)
- A pioneer in sustainability initiatives and innovation



**HUGUES JACQUEMIN**

**CEO & Board Director**

- 30+ years of leadership in Fortune 500 and private equity firms
- Expertise in graphite mining, lithium-ion battery materials, graphene, and synthetic graphite
- Visionary driving carbon material innovations and company growth



# ROAD TO FULL MINE-TO-BATTERY CAPABILITIES

## MAJOR MILESTONES

- ✓ LDI Resource Estimate, Adds ~ 8 Years Mine Life
- ✓ LDI Phase II Exploration
- ✓ Acquisition of Battery Lab in Germany
- Production from extended LDI Pit
- BAM Plant I Feasibility
- Start of Okanjande Mine Construction
- LDI and Okanjande Operational
- Forecast Start of BAM Plant I
- Forecast Construction BAM Plant II



- ✓ First BAM Demonstrator Samples Shipped to Customers
- ✓ France BAM Facility Awarded “Strategic Status” under CRMA
- ✓ LDI Pit Expansion Planning - est. C\$10M
- Forecast Okanjande Mine Restart
- BAM Plant I Construction
- BAM Plant II Feasibility
- Becoming an established Ex-China Supplier of Battery Anode Material
- Supplying global customers from operating graphite mines on two continents
- Recognized technology provider to global battery ecosystem



# CAPITAL STRUCTURE

## FOCUSED ON CASH MANAGEMENT

As at June 1, 2026

Basic Shares Outstanding <sup>(1)</sup>	166,013,668
Options & Restricted Share Units	22,028,500
<b>Fully-Diluted</b>	<b>188,042,168</b>
Share Price ( <i>June 1, 2026</i> )	C\$0.170
<b>Basic Market Cap</b>	<b>C\$28.2M</b>

TSX-V  
OTCQB  
FRA & XSTU

NGC  
NGPHF  
ONG

(1) includes 5,498,340 Shares held by Insiders



# INNOVATION UNLEASHED

## DE-RISKING INVESTMENT IN THE EV REVOLUTION

### WESTERN FOCUS

- Supply chain security amid geopolitical uncertainty
- One of leading Western world alternatives to China graphite dominance
- Meeting rising graphite demand in EV markets

### FIRST MOVER ADVANTAGE

- Only producer of natural graphite in North America
- Established customer relationships
- Advanced talks with battery makers and governments

### MINE-TO-MARKET INTEGRATION

- Unique vision and value proposition
- North American vertical integration as competitive advantage
- Graphite sourced from our mines to enable modular BAM solutions



# INNOVATION UNLEASHED

ADVANCING MINING • POWERING BATTERIES • REDEFINING CARBON

TSXV: NGC | OTCQB: NGPHF | FRA & XSTU: 0NG

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